## Medium Term Financial Strategy - KPIs

## Financial Planning

1. The \% to which the forecast funding needs of the Council are met through financial planning (to be expressed year on year for the 3 year MTFS period

Target $=100 \%$ (reflecting balanced budget)
2. The variance in the cost of forecast and actual local cost pressures (to be expressed overall and by portfolio as out-turn figures)

Target $=$ based on Budget monitoring position

## Efficiency Planning

3. The \% of planned efficiencies achieved (to be expressed as both a percentage and value and on an annual basis)

Target $=95 \%$

## Annual Budget Management

4. The variance between the budget out-turn and the budget set (to be expressed overall and by portfolio)

Target $=+/-0.5 \% ~(£ 1.26 m$ for 2016/17)

## Reserves and Balances

5. Reserves as \% of Gross Revenue Expenditure - measures the level of funds retained for future plans and unforeseen expenditure (also National PI).

Earmarked Reserves - Average in Wales 2015/16 was 12\% (FCC 7.9\%)
Unearmarked Reserves - Average in Wales is $3 \%$

## Income and Debt Management

6. The \% of Council Tax collected (to be expressed as an annual figure)

Target $=99 \%$
7. The \% of income collected compared with the net budget (to be expressed as a percentage and as a financial value)

Target $=95 \%$ of the set additional income target for the financial year
8. The \% of debt recovered (to be expressed as a percentage and as a financial value)

Target $=75 \%$ (ytd is 69\% and last year 73\%)

## Treasury Management

9. The rate of return achieved on investments (to be expressed as a percentage and as a financial value)

Target $=0.40 \%$ and $£ 100 \mathrm{k}$

## Capital Management

10. The \% of the aspirational capital programme which is funded (to be expressed as a percentage and as a financial value)
11. The \% of major capital projects which are completed a) on time and b) on budget.

Target $=$ Tolerance level of 5\%
Further consideration on practicalities and information held required

## Housing Revenue Account

12. The rate of return achieved (to be expressed as a percentage and as a financial value against a range target)

Target $=3 \%$

